



A VISION FOR A GREATER LAGOS

SANWO-EKO
EKO A SAN WA O

LAGOS 2019





THE PAST

The Journey so far

With the advent of civilian government in 1999, the focus of governance shifted from a command economy model to a more inclusive and socially oriented approach built around:

- ✓ IGR enhancement
- ✓ Infrastructure development
- ✓ Social investment and enterprise
- ✓ Improved civic participation and cooperation
- ✓ Promotion of expertise in government
- ✓ Automation of public services
- ✓ Stimulating the economy through Public Private Partnerships
- ✓ Improving the environment and public spaces

The Journey so far

The tradition of political continuity became a key aspect of the governance vision of the APC for a 21st century Lagos. Under this strategy of continuity, Lagos has witnessed the following major achievements:

- ✓ Recognized as the pioneer of governance frameworks and best practices with the creation of several specialized agencies:

LAWMA, LASTMA, LASRRA, LASSA, LAMATA, LASEMA, State Security Trust Fund, Rapid Response Squad, First State Emergency Helpline and Mobile Care Units
- ✓ Increased annual Internally Generated Revenue (IGR) from N7.2 billion in 1999 to about N333 billion in 2017
- ✓ Developed key transformational infrastructure to support new towns development including IPP Projects in the CBD, Akute, Alausa, Light up Lagos, Africa's first BRT system, Lekki Free Trade Zone and Eko Atlantic
- ✓ Increased sense of security of lives and property and provision of emergency services
- ✓ Lagos is now globally recognised as an opportunity-rich and economically buoyant state, which is the 5th largest economy in Africa

THE FUTURE

WHO IS JIDE
SANWO OLU?

A VISION FOR A GREATER LAGOS | MANIFESTO 2019

SANWO EKO. EKO A SAN WA O

Babajide Sanwoolu - Fit for Purpose

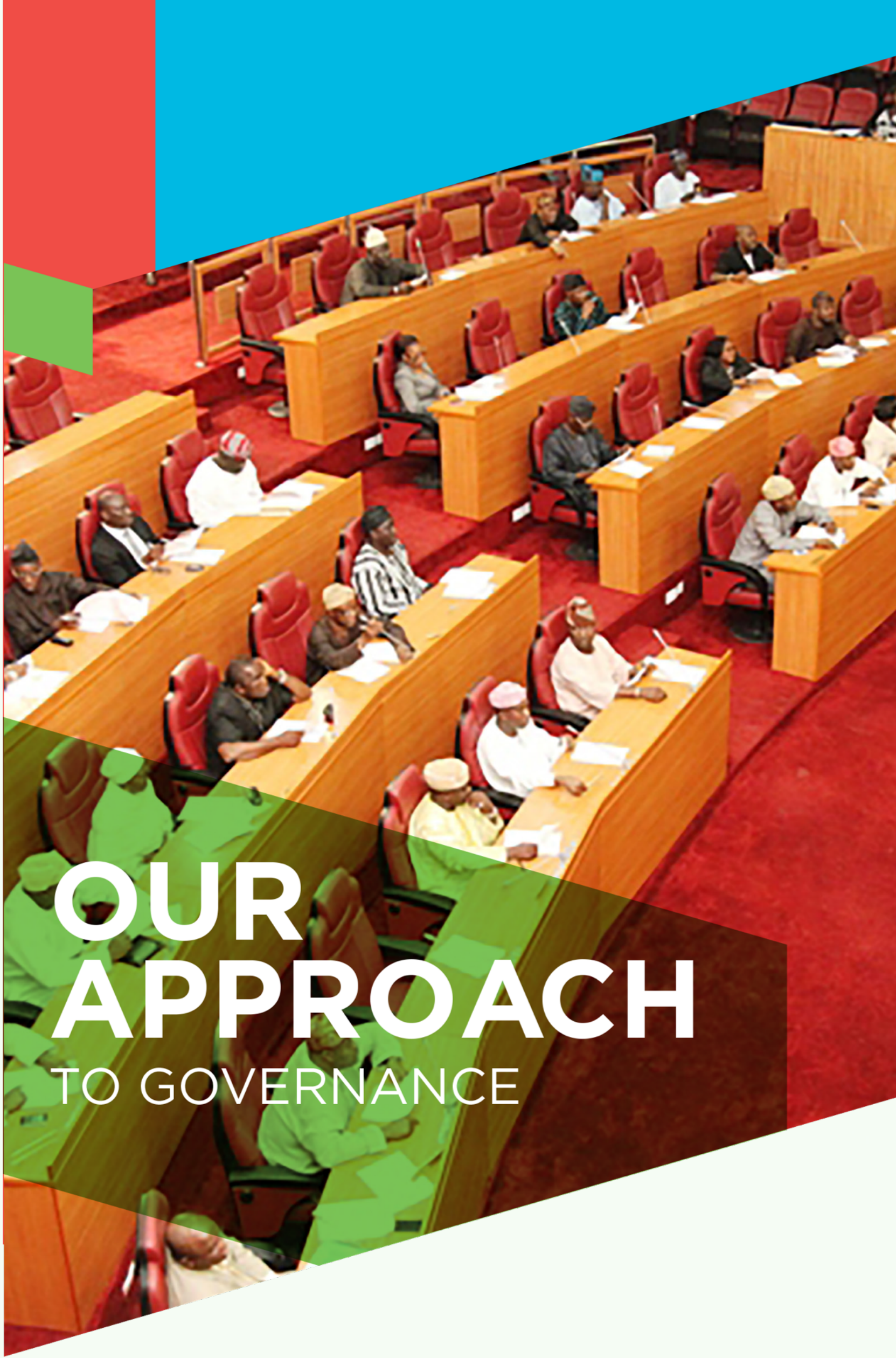
Combined experience in public, private and international sector underscores the reality that God has prepared me to serve as governor of our great state, Lagos State:

- ❖ Acting Honorable Commissioner for Economic Planning and Budgets
- ❖ Commissioner for Commerce & Industry
- ❖ Honorable Commissioner for Establishment, Training and Pensions
- ❖ Pioneer and Board Member, Lagos State Security Trust Fund
- ❖ Managing Director, Lagos State Property Development Corporation
- ❖ Senior Management roles at Lead Merchant Bank, United Bank for Africa (UBA) and First Atlantic Bank (now FCMB)
- ❖ Board member, Department for International Development, DFID / DEEPEN Fund
- ❖ Strong entrepreneurial experience in real estate, power, aviation and consulting



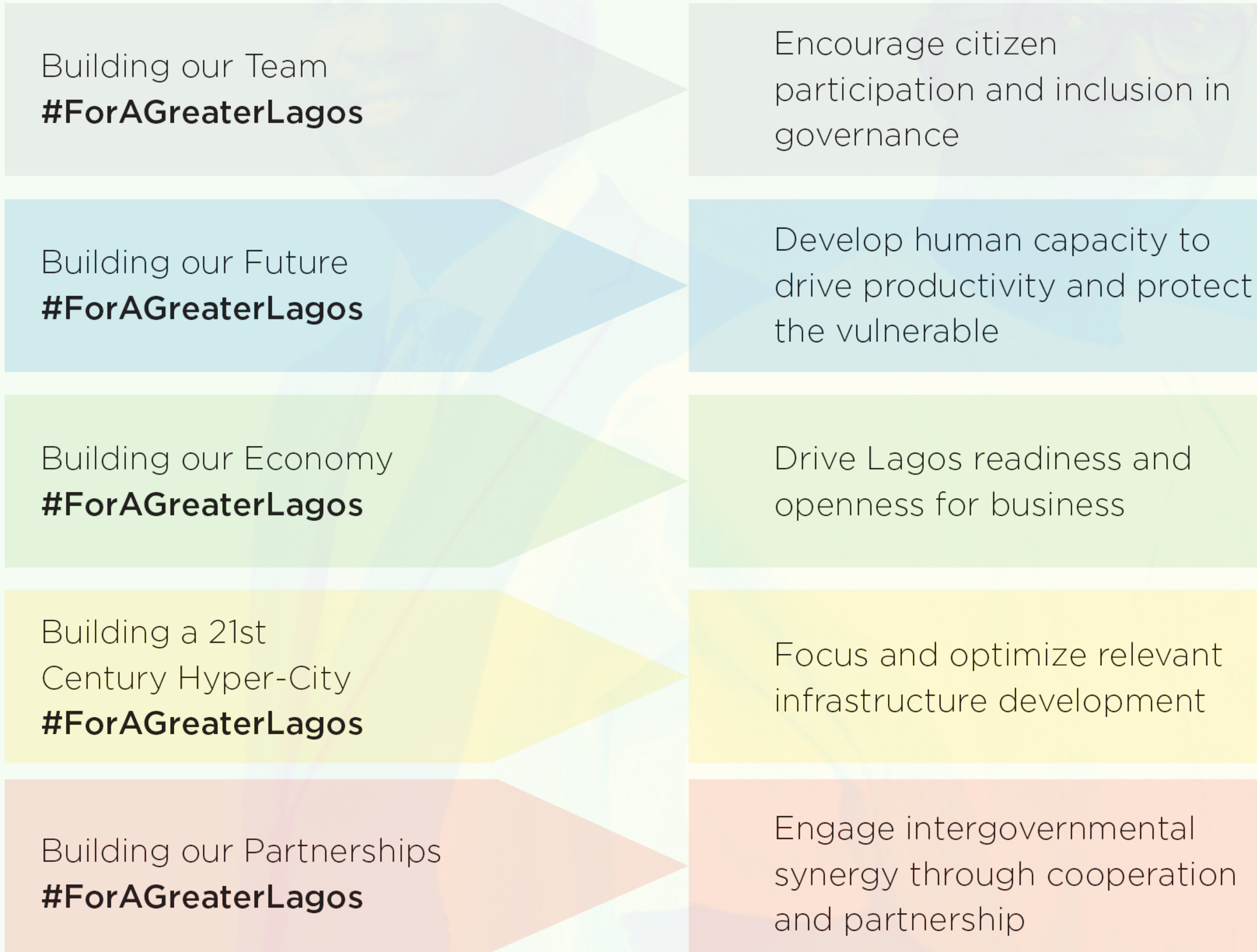
Babajide Sanwoolu - Fit for Purpose

- ❖ A radical but pragmatic transformer that has participated in major economic projects including:
 - The privatization and commercialization of several Federal Government-owned companies and parastatals
 - Preparation and publication of the Lagos State Economic Empowerment and Development Strategy (LASEEDS)
- ❖ Committed to the governance values and social programs of the APC
- ❖ Strong people skills
- ❖ Believes in inclusive and collaborative governance
- ❖ An active part of the success story of Lagos — worked with every one that has governed modern-day Lagos, from Asiwaju Bola Tinubu to date—suited for continuity



OUR APPROACH TO GOVERNANCE

Our general approach to governance



Citizen participation and inclusion in governance

“Love the people the way they want to be loved, not the way you want to love them”



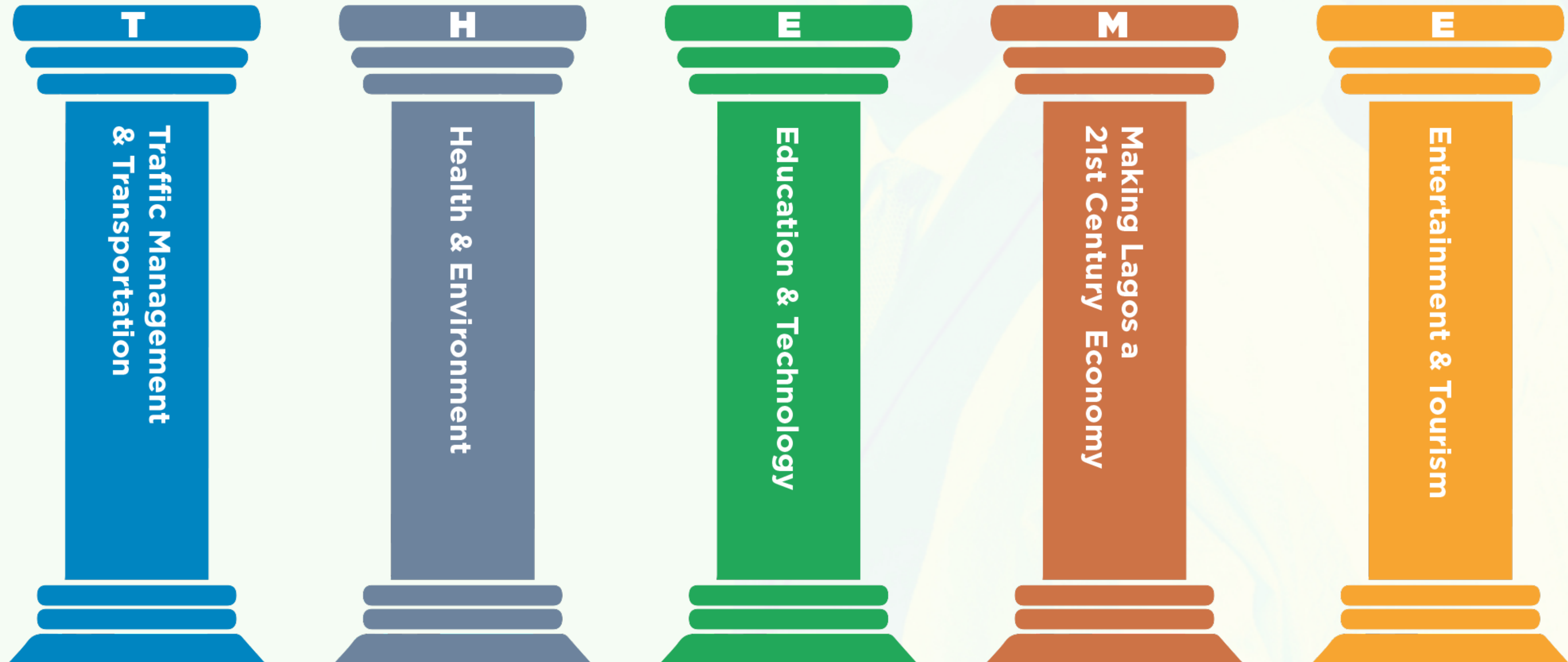
In providing leadership for Lagosians, I take as a cardinal rule that the true power of the voter lies in continuous engagement with the government beyond the ballot box. As Governor, We will ensure an inclusive and consultative governance approach in my service to you. In line with this:

We will

- ✓ Create an official, two-way mechanism for interaction with ALL Lagosians in their respective groupings, enabled by appointed citizen engagement managers in the governor's office
- ✓ Seek to understand the needs of Lagosians before we seek to be understood by Lagosians and involve Lagosians in policy formulation ensuring they have a chance to be heard and informed
- ✓ Respond directly to Lagosians on policy issues, taking on personal responsibility for guaranteeing their expressed concerns are addressed
- ✓ Create a vibrant Team Lagos – engaging the 22 million Lagos people in diverse ways
- ✓ Institute initiatives, incentives and systems to reward lawful behavior – and swift consequences for deliberate flouting of the law

Our Development Agenda for A Greater Lagos

Our development programmes will be built upon 5 pillars, T.H.E.M.E



Traffic Management and Transport

1



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Traffic Management
& Transportation

- ❑ Reduce traffic congestion by resolving key grid lock points within 6 months
- ❑ Continuously fix all potholes and maintain our roads all year round
- ❑ Decongest traffic by connecting more communities with new link roads and bridges
- ❑ Provide intelligent transport systems to optimize the transport network
- ❑ Complete strategic ongoing transport projects (Rail, Water, Road and Bus)
- ❑ Accelerate the implementation of the multimodal transport system which integrates Rail, Water and Bus modes as specified in the Lagos State Strategic Transport Master Plan
- ❑ Create a Lagos Volunteer Corp to help with traffic management

Health

2



- ❑ Expand the Lagos Health Insurance Scheme with a target of 500,000 households (2.5 million enrollments) by Q4 2019
- ❑ Increase health spending from 8.86% to 15% of budget in line with the Abuja Declaration during the tenure of the administration
- ❑ Expand Lagos State Ambulance and Emergency Service coverage by increasing the number of ambulance points by 50% (from 15 to 23)
- ❑ Ensure minimum of 3 doctors, 3 nurses and 5 community health workers in all 345 PHCs by 2021
- ❑ Ensure all 37 non-functional PHCs in the state are refurbished and adequately equipped
- ❑ Expand programmes for vulnerable groups like the elderly and people with disabilities
- ❑ Create a Lagos Volunteer Corp to support the sector (eg health extension services)
- ❑ Reverse the national problem of medical tourism
 - ❑ *Speedily deliver medical parks*
 - ❑ *Support LASUTH to become a medical Centre of Excellence in at least 2 specialities*
 - ❑ *Reposition the Renal Dialysis Centre to fulfil its function as the leading facility in the country*
 - ❑ *Partner with telemedicine platforms*

Environment

2



- ❑ Empower LAWMA to effectively drive the elimination of waste accumulation in Lagos and adoption of recycling state-wide
- ❑ Harness the potential for job creation and other opportunities in waste recovery, reuse, repair, remanufacturing and materials innovation
- ❑ Ensure Lagos is defended from climate change risks by:
 - ❑ Expanding and maintaining the linked 7 channels drainage system to effectively prevent flooding
 - ❑ Introducing and enforcing clean air regulations
 - ❑ Continue to expand shoreline protection by building flood defences in the vulnerable areas and leverage these to create marinas
 - ❑ Ensuring the sewage masterplan is implemented
- ❑ Rehabilitate the major and mini water works to achieve an additional 125 MGD towards the achievement of SDG 6 (access to water and sanitation for all) and in line with the Lagos Water Masterplan to provide 745 MPD

Education

3

Education & Technology

- ❑ Increase budgetary allocation for education from 12.07% to 18% during the tenure of the administration
- ❑ Scale up and accelerate school rehabilitation programs to renovate dilapidated schools and provide adequate furniture and tools for every child in public schools in Lagos
- ❑ Explore a performance-based school support voucher program administered through revived School Management Boards to create semi-autonomous governance for each local school
- ❑ Expand the Support-Our-School Programme in partnership with the private sector by targeting 100 schools across all 57 LCDAs
- ❑ Upgrade our teacher training institutions to improve the quality and quantity of teachers (new and existing) towards the recommended teacher-student ratio of 1:30
- ❑ Review curriculum to ensure alignment with 21st century skills required in the workplace and business
- ❑ Provide tax incentives and waivers for private sector organisations partnering with our technical and tertiary institutions

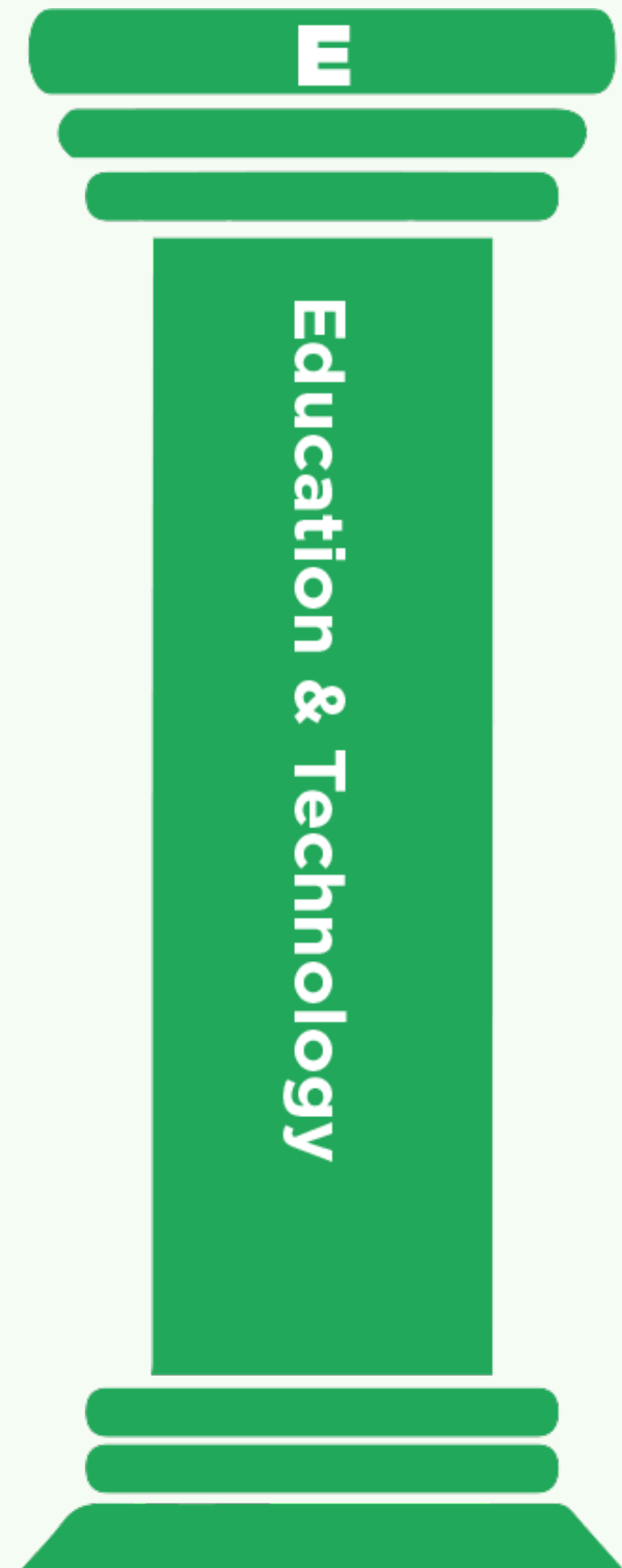
Education

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Education & Technology

- ❑ Support and promote investment in skills-based training and certification programmes to enable the informal segment of the workforce acquire skills needed to meet changing labour market opportunities
- ❑ Pair private schools with great track records to support nearby public schools on capacity development
- ❑ Establish 300 fully equipped and functional computer labs in secondary schools across the state with adequate long-term maintenance plan to complement the existing 120
- ❑ Strengthen STEM education in schools by increasing number of STEM teachers and providing adequate teaching materials for STEM
- ❑ Establish After-School Study Halls across the state staffed with volunteer tutors to help students prepare for major exams (JSSCE, WAEC, JAMB)
- ❑ Leverage technology platforms to teach, assess, test and reinforce learning, in conjunction with the private sector and development partners

Technology



- ❑ Collaborate with local and foreign institutions to establish world class training centres for relevant skills required in todays technology industry
- ❑ Upgrade infrastructure and curriculum of the ICT related courses at Lagos State University (LASU)
- ❑ Provide appropriate incentives for ISPs to implement a Broadband rollout plan for affordable internet access to businesses and homes across Lagos within two years
- ❑ Facilitate the creation of technology hubs, accelerators and co-working spaces in LGAs/LCDAs in the State to promote innovation and empower the youths
- ❑ Stimulate demand by ensuring that the state government patronises viable technology solutions developed by local entrepreneurs

e-Governance



- ❑ Leverage technology to drive governance:
 - ✓ Integrate automation into government services including electronic process flow and status feedback
 - ✓ Deliver public services online (through web portals and via email) such that residents can begin and end a majority of transactions without physical interface within two years of the Administration
- ❑ Continue to provide leadership with the aim of emerging as the leading smart city in Africa
- ❑ Support LGAs/LCDAs by deploying e-governance tools that aid administrative efficiency, ensure quality service delivery and effective revenue collection within two years of our Administration

Conducive Business Environment

4

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Making Lagos a
21st Century Economy

- ❑ Move to top 10 on the States Ease of Doing Business index
- ❑ Position the Public Service to better support business actively
 - ✓ Leverage technology through an e-governance platform to deliver critical public services to drive the governance process
 - ✓ Reposition Lagos Global / PPP Office as a **Government to Business relations office** to drive the engagement process of the private sector with the government, within the **first 6 months**
- ❑ Support the growth of the local economy
 - ✓ Promote local content development in State Projects to grow 100 Innovation-Driven Enterprises (IDEs) per annum
 - ✓ Create at least 3 fully equipped industrial hubs and/or maker spaces in all senatorial districts, leveraging unused buildings and other infrastructure across the state
- ❑ Accelerate infrastructure interventions to improve productivity of the industrial sector e.g. power, efficient multimodal transport systems, traffic management systems

Conducive Business Environment



- ❑ Provide MSMEs and IDEs with access to Finance
 - ✓ Commit N60 billion over a period of 4 years to provide capital development to aid MSME/IDE operations and performance through various programmes
 - ✓ Increase access to funding by **100%** through the Lagos State Employment Trust Fund (LSETF) to facilitate job and wealth creation
 - ✓ Simplify and harmonize the process of property titling to enable MSMEs access credit using individual property titles (shops, office spaces or flats-through subtitling)
- ❑ Reduce regulatory and bureaucratic hurdles by
 - ✓ Simplifying licensing procedures and investment processes
 - ✓ Improving and ensuring adherence to service levels for effective delivery
 - ✓ Increasing the ease of obtaining information from government departments by automating processes and leveraging online platforms
- ❑ Host a Quarterly Round Table Business Forum to improve our Ease of Doing Business in the State

Citizen participation and inclusion in governance



- ❑ Create an official, two-way mechanism for interaction with ALL Lagosians in their respective groupings, enabled by appointed citizen engagement managers in the governor's office
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Empowered Workforce



- ❑ Expand the local workforce by leveraging untapped resources among the youth, women and people with disabilities to ensure equity of access to meaningful formal employment
 - ✓ Improve skills of **50,000** people every year through intervention programmes like Lagos State Employability Support Project
 - ✓ Build on existing register of all artisans in Lagos with a view to giving them market place visibility and credibility through a State-wide on-line artisan portal
 - ✓ Support the fast-growing youth sectors like sports, the creative arts and entertainment industries to create jobs
- ❑ Equip our people for the new, global, digital economy as well as with the skills of the future
 - ✓ Partner with Private Sector to create an additional **20** vocational and skills training centres and certification programmes for the unemployed and under employed alongside the existing public 5 vocational training and 18 skill acquisition centres

Opportunities for the Youth

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Making Lagos a
21st Century Economy

- ❑ Create 100,000 jobs for youth within first year through an expanded public works, landscaping, traffic management, waste management, community policing and volunteering services
- ❑ Create opportunities for interning, shadowing and working in public service to increase youth participation in governance
 - ✓ *Set out matching fund for contractors in critical infrastructure sectors to train potential new hires on relevant skills within their operating environments.*
- ❑ Develop new opportunities for talented youths in Sports, Culture and Entertainment by increasing and enhancing recreational and cultural spaces in 57 LCDAs
- ❑ Expand LSETF to provide low interest loans targeting 20,000 youth owned enterprises to grow their businesses and create 200,000 jobs by 2022
- ❑ Support the establishment of at least 1 business incubator, accelerator or makerspace for the youth in all 57 LCDAs in partnership with the private sector and development partners

Lagos As The Ultimate Investment Destination



- ❑ Double the annual FDI inflow into Lagos by 2022
- ❑ Accelerate the implementation of the Model City Masterplans to ensure the city expands optimally and stays ahead of population growth
- ❑ Continue to implement the integrated multimodal transport network as specified in the Lagos State Strategic Transport Master Plan, while improving maintenance activities to make existing infrastructure sustainable
- ❑ Reduce to 50% timeline and number of steps for government process for procuring approvals, permits and enforcing contracts
- ❑ Reposition Lagos Global / PPP Office to a One Stop Investment Centre by co-locating relevant government agencies
- ❑ Enhance the capability of the state's security network, intelligence gathering and community policing to continue to ensure safety of lives and property

Key Economic Sectors

Agriculture | Energy | Housing | Security



Agriculture:

- ❑ Enhance agricultural products supply chain to assure food security for the state
- ❑ Restore our wet plains rice farming programmes along with associated mills to produce at least 30% of our requirements
- ❑ Reinvigorate the “AgricYES” (Agricultural Youth Empowerment Scheme) in Araga, Tshongai and Epe to continue training our youths in poultry, fish, piggery, vegetables farming etc.

Energy:

- ❑ Develop, in partnership with the private sector, additional captive and embedded power plants for critical locations like:
 - ✓ Industrial parks
 - ✓ Public centres (universities, hospitals, markets)
 - ✓ Public service infrastructure (rail, waterworks, street lights)
 - ✓ SME clusters

Key Economic Sectors

Agriculture | Energy | Housing | Security



Housing:

- ❑ Aggressively pursue the development of up to 10,000 accessible housing units per annum in conjunction with the private sector
- ❑ Establish an Annual Housing Challenge competition to create innovative solutions for housing, building materials and fittings
- ❑ Work with financial institutions to provide necessary support for first-time home owners to obtain workable mortgages
- ❑ Simplify and harmonize the process of property titling and sub-titling for property owners
- ❑ Scale up the Lagos HOMs programme
- ❑ Ensure the poor and vulnerable have access to affordable housing
- ❑ Enforce stricter building controls and regulations, to improve housing quality

Key Economic Sectors

Agriculture | Energy | Housing | Security

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Making Lagos a
21st Century Economy

Security:

- ❑ Improve surveillance and intelligence gathering by expanding the Community Policing initiative by
 - ✓ Recruiting, equipping and training an additional 5,000 officers into the Neighbourhood Watch in addition to the existing 5,700
- ❑ Partner with telecom sites to deploy additional 2,000 stand-alone and integrated CCTV Cameras to cover strategic areas of activity state-wide
- ❑ Partner with private sector to co-locate surveillance cameras and power street lights
- ❑ Improve engagement with CDAs and Community Leaders to promote security awareness and other preventive measures
- ❑ Upgrade the current Security Command and Control Centre with improved communication channels covering SMS, Calls, web and Social Media

Entertainment and Tourism

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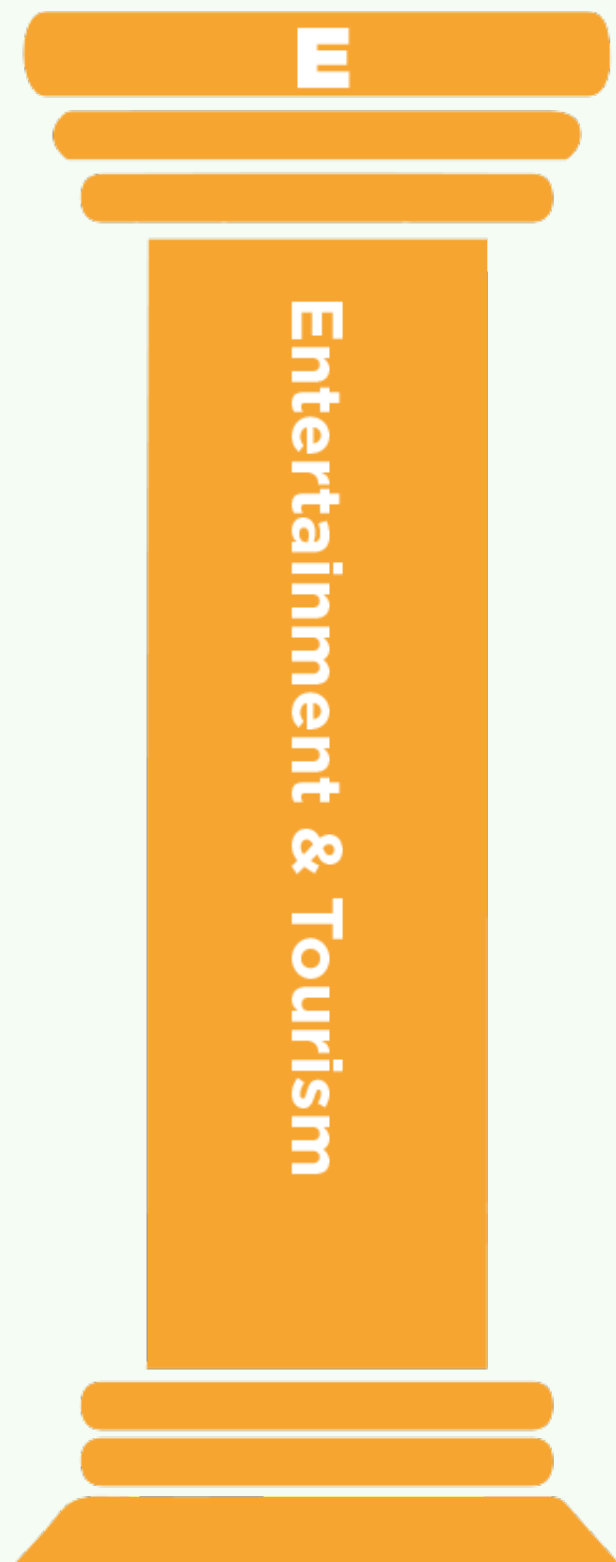


Entertainment & Tourism

- ❑ Make Lagos the foremost entertainment and tourism destination in Africa
- ❑ Work with stakeholders to facilitate the creation of a fully equipped and functional film city that will include an academy for skills training
- ❑ Collaborate with local and foreign experts and institutions to establish world class training institutions for all relevant skills targeted at the creative arts industry.
- ❑ Upgrade infrastructure and curriculum to support film production at the Lagos State University (LASU)
- ❑ Restore all historic sites in Lagos at the rate of 20 cultural sites per annum

Entertainment and Tourism

5



- ❑ Rebrand to international standards and actively promote our cultural events like Fanti Carnival, Eyo Festival, Boat Regatta etc.
- ❑ Disseminate a calendar of Lagos state annual events to guide tourists
- ❑ Develop sports as a viable economic platform with the introduction of a new sport policy to galvanise grass root participation in sport
- ❑ Revive inter-community sport competition, street sports championship and community shields periodically to promote wellness, community spirit and generate employment
- ❑ Upgrade and provide sport spaces in schools and local communities

Thank you

